

	A	B	C	D	E	F	G	H
1	TULARE LOCAL HEALTH CARE DISTRICT							
2	BALANCE SHEET							
3	PERIOD ENDED 11/30/2024							
4	UNAUDITED							
5								
6		October 2024	November 2024	Increase	November 2023	Increase	Increase	
7		This Year	This year	(Decrease)	Last year	(Decrease) YOY	(Decrease) %	
8	CURRENT ASSETS							
9	Cash and Cash Equivalents	\$ 10,886,738	\$ 13,043,503	\$ 2,156,766	\$ 9,939,356	\$ 3,104,148	31.2%	{1}
10	Cash Reserve	\$ 1,000,000	\$ 1,000,000		\$ 1,000,000		0.0%	
11	Bankruptcy Reserve	\$ 4,970,469	\$ 4,970,469		\$ 4,970,469		0.0%	
12	Net Cash	\$ 16,857,206	\$ 19,013,972	\$ 2,156,766	\$ 15,909,824	\$ 3,104,148	19.5%	
13								
14	Patient Receivables				\$ 700	\$ (700)	(100.0%)	
15	Rent Receivables	\$ 2,534,035	\$ 2,531,247	\$ (2,788)	\$ 2,329,495	\$ 201,752	8.7%	
16	Net AR	\$ 2,534,035	\$ 2,531,247	\$ (2,788)	\$ 2,330,195	\$ 201,052	8.6%	
17								
18	Property Tax Revenue	\$ 914,232	\$ 1,142,790	\$ 228,558	\$ 1,056,955	\$ 85,835	8.1%	{2}
19	Miscellaneous Receivables	\$ 41,646	\$ 39,607	\$ (2,039)	\$ 28,850	\$ 10,757	37.3%	
20	Prepays	\$ 337,737	\$ 325,051	\$ (12,687)	\$ 231,450	\$ 93,601	40.4%	
21	Net Other Receivables	\$ 1,293,615	\$ 1,507,448	\$ 213,833	\$ 1,317,255	\$ 190,193	14.4%	
22								
23	TOTAL CURRENT ASSETS	\$ 20,684,856	\$ 23,052,667	\$ 2,367,810	\$ 19,557,275	\$ 3,495,392	17.9%	
24								
25	LIMITED USE ASSETS							
26	Restricted Trust Funds	\$ 11,670,003	\$ 12,034,784	\$ 364,781	\$ 14,107,513	\$ (2,072,729)	(14.7%)	{3}
27								
28	CAPITAL ASSETS							
29	Land & Land Improvements	\$ 5,953,915	\$ 5,953,915		\$ 3,511,329	\$ 2,442,585	69.6%	
30	Buildings & Building Improvements	\$ 48,210,706	\$ 48,210,706		\$ 47,468,971	\$ 741,735	1.6%	
31	Major Movable Equipment	\$ 1,934,616	\$ 1,938,818	\$ 4,202	\$ 1,865,057	\$ 73,762	4.0%	{4}
32	Construction in Progress	\$ 111,613,660	\$ 111,614,942	\$ 1,282	\$ 111,368,828	\$ 246,115	0.2%	{5}
33	Accumulated Depreciation	\$ (44,020,122)	\$ (44,135,378)	\$ (115,256)	\$ (42,776,849)	\$ (1,358,529)	3.2%	
34	TOTAL CAPITAL ASSETS	\$ 123,692,775	\$ 123,583,003	\$ (109,772)	\$ 121,437,335	\$ 2,145,668	1.8%	
35								
36	LONG TERM ASSETS							
37	Lease Receivable	\$ 10,722,483	\$ 10,722,483		\$ 13,678,257	\$ (2,955,774)	(21.6%)	
38								
39	TOTAL ASSETS	\$ 166,770,117	\$ 169,392,937	\$ 2,622,820	\$ 168,780,381	\$ 612,556	0.4%	
40								
41	CURRENT LIABILITIES							
42	Accounts Payable	\$ 154,124	\$ 92,109	\$ (62,015)	\$ 102,785	\$ (10,676)	(10.4%)	{6}
43	Payroll	\$ 78,841	\$ 92,196	\$ 13,356	\$ 51,221	\$ 40,975	80.0%	{7}
44	Other Accrued Liabilities	\$ 135,815	\$ 135,715	\$ (100)	\$ 351,914	\$ (216,199)	(61.4%)	
45	Current Maturities of Debt Borrowings	\$ 3,271,922	\$ 3,559,351	\$ 287,428	\$ 3,374,172	\$ 185,179	5.5%	{3}
46	TOTAL CURRENT LIABILITIES	\$ 3,640,702	\$ 3,879,371	\$ 238,669	\$ 3,880,092	\$ (721)	(0.0%)	
47								
48	LONG TERM LIABILITIES							
49	OTHER							
50	Bankruptcy Payable	\$ 4,970,469	\$ 4,970,469		\$ 4,970,469		0.0%	
51	Deferred Inflows	\$ 13,678,257	\$ 13,678,257		\$ 15,970,181	\$ (2,291,924)	(14.4%)	
52	LTD							
53	Debt Borrowings, Net of Current Maturities	\$ 92,313,662	\$ 92,258,434	\$ (55,228)	\$ 95,410,175	\$ (3,151,741)	(3.3%)	{3}
54	Bond Issuance Costs & Other Assets	\$ 1,328	\$ (5,646)	\$ (6,974)	\$ 30,644	\$ (36,290)	(118.4%)	
55	TOTAL LONG TERM LIABILITIES	\$ 110,963,716	\$ 110,901,513	\$ (62,202)	\$ 116,381,469	\$ (5,479,956)	(4.7%)	
56								
57	TOTAL LIABILITIES	\$ 114,604,418	\$ 114,780,885	\$ 176,467	\$ 120,261,562	\$ (5,480,677)	(4.6%)	
58								
59	NET POSITION							
60	Net Position at Beginning of Fiscal Year	\$ 50,291,085	\$ 50,291,085		\$ 46,421,471	\$ 3,869,615	8.3%	
61	Increase (Decrease) in Net Position	\$ 1,874,614	\$ 4,320,967	\$ 2,446,353	\$ 2,097,348	\$ 2,223,618	106.0%	
62	TOTAL NET POSITION	\$ 52,165,699	\$ 54,612,052	\$ 2,446,353	\$ 48,518,819	\$ 6,093,233	12.6%	
63								
64	TOTAL LIABILITIES & NET POSITION	\$ 166,770,117	\$ 169,392,937	\$ 2,622,820	\$ 168,780,381	\$ 612,556	0.4%	
65								
66	{1} Benzeevi Restitution							
67	{2} Monthly Tax Revenue Accrual							
68	{3} Monthly Bond Accruals							
69	{4} EVO Floor Cleaner							
70	{5} Tower							
71	{6} Decrease due to timing of invoices							
72	{7} Monthly Payroll & Paid Leave Liability Accruals							

	A	B	C	D	E	F	G	H
1	DISTRICT							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE FIVE MONTHS ENDING 11/30/2024							
4	UNAUDITED							
5		Current Month				Year-to-Date		
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 247,305	\$ 246,945	\$ 360	Rental Revenue	\$ 1,215,079	\$ 1,213,910	\$ 1,169	
8	\$ 228,558	\$ 228,558	-	Property Tax Revenue	\$ 1,142,790	\$ 1,142,790	-	
9	\$ 2,000,100	\$ 1,000	\$ 1,999,100	Other Operating Revenue	\$ 2,122,221	\$ 70,620	\$ 2,051,601	{1}
10	\$ 2,475,963	\$ 476,503	\$ 1,999,460	TOTAL OPERATING REVENUE	\$ 4,480,090	\$ 2,427,320	\$ 2,052,770	
11								
12	\$ 41,429	\$ 46,802	\$ (5,373)	Salaries & Wages	\$ 194,870	\$ 246,348	\$ (51,478)	{2}
13	\$ 7,122	\$ 9,041	\$ (1,919)	Employee Benefits	\$ 36,564	\$ 46,342	\$ (9,778)	{2}
14	\$ 16,240	\$ 15,800	\$ 440	Professional Fees	\$ 102,145	\$ 75,575	\$ 26,570	
15	\$ 15,037	\$ 10,750	\$ 4,287	Legal Fees	\$ 58,440	\$ 53,750	\$ 4,690	{3}
16	\$ 24,233	\$ 35,569	\$ (11,336)	Purchased Services	\$ 130,098	\$ 185,179	\$ (55,081)	{4}
17	\$ 1,868	\$ 620	\$ 1,248	Supplies	\$ 2,961	\$ 3,100	\$ (139)	
18	-	\$ 250	\$ (250)	Repairs & Maintenance	-	\$ 1,250	\$ (1,250)	
19	\$ 5,055	\$ 3,660	\$ 1,395	Utilities & Phone	\$ 16,864	\$ 18,300	\$ (1,436)	
20	\$ 7,522	\$ 7,750	\$ (228)	Building & Equipment Rental	\$ 37,969	\$ 38,714	\$ (745)	
21	\$ 21,698	\$ 22,286	\$ (588)	Insurance	\$ 108,271	\$ 111,430	\$ (3,159)	
22	\$ (2,829)	\$ 1,050	\$ (3,879)	Other Operating Expenses	\$ 26,252	\$ 6,176	\$ 20,076	{5}
23	\$ 137,376	\$ 153,578	\$ (16,202)	OPERATING EXPENSES BEFORE D&A	\$ 714,433	\$ 786,164	\$ (71,731)	
24	\$ 2,338,587	\$ 322,925	\$ 2,015,662	EBITDA	\$ 3,765,658	\$ 1,641,156	\$ 2,124,502	
25								
26	\$ (60,058)	\$ (60,390)	\$ 332	Depreciation & Amortization	\$ (319,731)	\$ (320,211)	\$ 480	
27	\$ 362,133	\$ 362,133	0	GO Bond Revenue	\$ 1,810,667	\$ 1,810,665	\$ 2	
28	\$ 55,228	\$ 55,228	0	GO Bond Accretion	\$ 276,142	\$ 276,140	\$ 2	
29	\$ (272,566)	\$ (272,566)	(0)	Bond Interest Expense	\$ (1,364,161)	\$ (1,362,830)	\$ (1,331)	
30	\$ 67,116	\$ 67,171	\$ (55)	Gains/Losses on Investments	\$ 370,688	\$ 337,345	\$ 33,343	
31	\$ 151,853	\$ 151,576	\$ 277	TOTAL OTHER REVENUE (EXPENSES)	\$ 773,605	\$ 741,109	\$ 32,496	
32								
33	\$ 2,490,440	\$ 474,501	\$ 2,015,939	INCREASE (DECREASE) IN NET POSITION	\$ 4,539,263	\$ 2,382,265	\$ 2,156,998	
34								
36	{1} \$2M Benzeevi resitition.							
37	{2} Budgeted, unfilled position.							
38	{3} Additional post-confirmation legal services.							
39	{4} Budgeted document cleanup & construction inventory, not yet completed.							
40	{5} TOTM property tax refund.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	DISTRICT																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 11/30/2024																
4	UNAUDITED																
5																	
6		NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2023	2023	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	TOTAL	\$	%
8	Rental Revenue	\$ 255,437	\$ 251,944	\$ 255,437	\$ 253,842	\$ 255,289	\$ 255,308	\$ 255,496	\$ (190,776)	\$ 240,076	\$ 240,666	\$ 240,673	\$ 246,359	\$ 247,305	\$ 2,551,619	\$ (8,132)	(3.18%)
9	Property Tax Revenue	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 211,391	\$ 381,894	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 228,558	\$ 2,793,030	\$ 17,167	8.12%
10	Other Operating Revenue	\$ 100,954	\$ 1,050	\$ 1,189	\$ 960	\$ 2,555	\$ 1,600	\$ 749	\$ 71	\$ 700	\$ 100	\$ (500)	\$ 121,821	\$ 2,000,100	\$ 2,130,396	\$ 1,899,146	1881.20%
11	TOTAL OPERATING REVENUE	\$ 567,782	\$ 464,385	\$ 468,017	\$ 466,193	\$ 469,235	\$ 468,299	\$ 467,636	\$ 191,189	\$ 469,334	\$ 469,324	\$ 468,731	\$ 596,738	\$ 2,475,963	\$ 7,475,044	\$ 1,908,181	336.08%
12																	
13	Salaries & Wages	\$ 36,086	\$ 35,687	\$ 40,027	\$ 33,862	\$ 36,474	\$ 37,571	\$ 37,956	\$ 64,519	\$ 39,159	\$ 37,221	\$ 33,486	\$ 43,575	\$ 41,429	\$ 480,966	\$ 5,344	14.81%
14	Employee Benefits	\$ 6,591	\$ 4,862	\$ 7,966	\$ 3,949	\$ 6,936	\$ 7,785	\$ 7,532	\$ 13,679	\$ 6,861	\$ 8,881	\$ 4,233	\$ 9,468	\$ 7,122	\$ 89,273	\$ 531	8.06%
15	Professional Fees	\$ 17,073	\$ 12,824	\$ 6,958	\$ 15,249	\$ 7,475	\$ 16,688	\$ 17,330	\$ 23,070	\$ 24,535	\$ 28,288	\$ 11,015	\$ 22,067	\$ 16,240	\$ 201,740	\$ (832)	(4.88%)
16	Legal Fees	\$ 9,483	\$ 5,481	\$ 6,935	\$ 13,420	\$ 16,473	\$ 8,557	\$ 9,919	\$ 11,077	\$ 11,069	\$ 9,957	\$ 10,295	\$ 12,082	\$ 15,037	\$ 130,301	\$ 5,555	58.58%
17	Purchased Services	\$ 29,991	\$ 28,611	\$ 31,058	\$ 24,317	\$ 20,948	\$ 23,789	\$ 22,010	\$ 32,460	\$ 33,069	\$ 20,665	\$ 23,538	\$ 28,593	\$ 24,233	\$ 313,291	\$ (5,758)	(19.20%)
18	Supplies	\$ 412	\$ 541	\$ 167	\$ 480	\$ 480	\$ 358	\$ 1,347	\$ 1,359	\$ 511	\$ (16)	\$ 206	\$ 392	\$ 1,868	\$ 7,694	\$ 1,456	353.54%
19	Utilities & Phone	\$ 2,906	\$ 3,273	\$ 3,370	\$ 3,473	\$ 3,342	\$ 1,498	\$ 4,359	\$ 2,842	\$ 2,573	\$ 2,984	\$ 3,371	\$ 2,880	\$ 5,055	\$ 39,021	\$ 2,149	73.95%
20	Building & Equipment Rental	\$ 7,434	\$ 7,300	\$ 8,583	\$ 7,884	\$ 7,650	\$ 7,849	\$ 7,767	\$ 7,652	\$ 7,773	\$ 7,524	\$ 7,547	\$ 7,603	\$ 7,522	\$ 92,654	\$ 88	1.19%
21	Insurance	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 20,701	\$ 21,625	\$ 21,625	\$ 21,625	\$ 21,698	\$ 21,698	\$ 253,175	\$ 998	4.82%
22	Other Operating Expenses	\$ 3,608	\$ 2,311	\$ 2,589	\$ 7,142	\$ 1,410	\$ 1,396	\$ 1,645	\$ 2,543	\$ 1,928	\$ 18,075	\$ 7,831	\$ 1,246	\$ (2,829)	\$ 45,288	\$ (6,436)	(178.40%)
23	OPERATING EXPENSES BEFORE D&A	\$ 134,285	\$ 121,591	\$ 128,354	\$ 130,477	\$ 121,889	\$ 126,192	\$ 130,566	\$ 179,902	\$ 149,103	\$ 155,204	\$ 123,147	\$ 149,604	\$ 137,375	\$ 1,653,403	\$ 3,094	2.30%
24	EBITDA	\$ 433,497	\$ 342,794	\$ 339,663	\$ 335,716	\$ 347,346	\$ 342,107	\$ 337,070	\$ 11,287	\$ 320,231	\$ 314,120	\$ 345,584	\$ 447,134	\$ 2,338,588	\$ 5,821,641	\$ 1,905,087	439.47%
25																	
26	Depreciation & Amortization	\$ (69,864)	\$ (68,806)	\$ (68,806)	\$ (69,111)	\$ (72,146)	\$ (61,275)	\$ (69,766)	\$ (70,409)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (64,918)	\$ (60,058)	\$ (800,050)	\$ 9,805	(14.04%)
27	GO Bond Revenue	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ 351,733	\$ (632,003)	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 362,133	\$ 3,289,063	\$ 10,400	2.96%
28	GO Bond Accretion	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 55,228	\$ 662,741	-	0.00%
29	Bond Interest Expense	\$ (220,606)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (280,054)	\$ (277,468)	\$ (273,895)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (272,566)	\$ (3,321,955)	\$ (51,960)	23.55%
30	Gains/Losses on Investments	\$ 58,228	\$ 55,193	\$ 55,550	\$ 55,378	\$ 108,801	\$ 68,530	\$ 73,766	\$ 105,315	\$ 72,397	\$ 90,693	\$ 79,777	\$ 60,705	\$ 67,116	\$ 893,221	\$ 8,888	15.26%
31	Gain on Sale of Property	-	-	-	\$ (600)	-	-	-	-	-	-	-	-	-	\$ (600)	-	0.00%
32	TOTAL OTHER REVENUE (EXPENSES)	\$ 174,719	\$ 113,294	\$ 113,651	\$ 112,574	\$ 163,562	\$ 134,162	\$ 130,907	\$ (819,337)	\$ 150,945	\$ 170,570	\$ 159,654	\$ 140,582	\$ 151,853	\$ 722,421	\$ (22,867)	(13.09%)
33																	
34	INCREASE (DECREASE) IN NET POSITION	\$ 608,216	\$ 456,088	\$ 453,314	\$ 448,290	\$ 510,908	\$ 476,269	\$ 467,977	\$ (808,050)	\$ 471,176	\$ 484,690	\$ 505,238	\$ 587,716	\$ 2,490,441	\$ 6,544,062	\$ 1,882,220	309.46%

	A	B	C	D	E	F	G	H
1	EVO							
2	STATEMENT OF REVENUE & EXPENDITURES WITH BUDGET							
3	FOR THE FIVE MONTHS ENDING 11/30/2024							
4	UNAUDITED							
5		Current Month				Year-to-Date		
6	Actual	Budget	Difference		Actual	Budget	Difference	
7	\$ 176,061	\$ 171,560	\$ 4,501	Memberships	\$ 886,356	\$ 830,167	\$ 56,189	
8	\$ 1,875	\$ 5,092	\$ (3,217)	Enrollments	\$ 17,020	\$ 25,460	\$ (8,440)	
9	\$ 7,486	\$ 7,200	\$ 286	Childcare	\$ 38,288	\$ 36,600	\$ 1,688	
10	\$ 2,550	\$ 2,500	\$ 50	Personal Trainer Rent	\$ 12,550	\$ 12,500	\$ 50	
11	\$ 3,440	\$ 3,200	\$ 240	Guest Fees	\$ 21,056	\$ 16,000	\$ 5,056	
12	\$ 410	\$ 450	\$ (41)	Drinks	\$ 1,822	\$ 2,250	\$ (428)	
13	\$ 723	\$ 1,500	\$ (778)	Other Operating Revenue	\$ 5,091	\$ 7,500	\$ (2,409)	
14	\$ 192,544	\$ 191,502	\$ 1,042	TOTAL OPERATING REVENUE	\$ 982,182	\$ 930,477	\$ 51,705	
15								
16	\$ 92,595	\$ 95,177	\$ (2,582)	Salaries & Wages	\$ 454,258	\$ 484,903	\$ (30,645)	
17	\$ 16,908	\$ 16,577	\$ 331	Employee Benefits	\$ 83,052	\$ 84,058	\$ (1,006)	
18	\$ 15,893	\$ 19,420	\$ (3,527)	Purchased Services	\$ 111,419	\$ 115,825	\$ (4,406)	
19	\$ 7,935	\$ 9,200	\$ (1,265)	Supplies	\$ 45,466	\$ 46,000	\$ (534)	
20	\$ 2,201	\$ 5,610	\$ (3,409)	Repairs & Maintenance	\$ 33,614	\$ 27,550	\$ 6,064	
21	\$ 31,042	\$ 15,205	\$ 15,837	Utilities & Phone	\$ 122,743	\$ 75,585	\$ 47,158	{1}
22	\$ 234	\$ 236	\$ (2)	Building & Equipment Rental	\$ 2,214	\$ 1,180	\$ 1,034	
23	\$ 6,561	\$ 6,029	\$ 532	Insurance	\$ 34,672	\$ 30,145	\$ 4,527	
24	\$ 175	\$ 300	\$ (125)	Other Operating Expenses	\$ 1,922	\$ 8,900	\$ (6,978)	
25	\$ 173,545	\$ 167,754	\$ 5,791	OPERATING EXPENSES BEFORE D&A	\$ 889,359	\$ 874,146	\$ 15,213	
26	\$ 18,999	\$ 23,748	\$ (4,749)	EBITDA	\$ 92,824	\$ 56,331	\$ 36,493	
27								
28	\$ (54,995)	\$ (57,828)	\$ 2,833	Depreciation & Amortization	\$ (273,280)	\$ (280,641)	\$ 7,361	{2}
29	\$ (8,091)	\$ (8,091)	\$ (0)	Solar Rev Bond Interest	\$ (40,455)	\$ (40,455)	\$ (0)	
30	-	-	-	Gains/Losses on Investments	\$ 2,595	-	\$ 2,595	
31	-	-	-	Gain on Sale of Property	\$ 21	-	\$ 21	
32	\$ (63,086)	\$ (65,919)	\$ 2,833	TOTAL OTHER REVENUE (EXPENSES)	\$ (311,120)	\$ (321,096)	\$ 9,976	
33								
34	\$ (44,087)	\$ (42,171)	\$ (1,916)	INCREASE (DECREASE) IN NET POSITION	\$ (218,296)	\$ (264,765)	\$ 46,469	
35								
37	{1} Electric \$15K, over budget; 4 months of Solar O&M costs \$5K, over budget; Gas \$4K, under budget.							
38	{2} Various equipment for EVO was budgeted to be placed in service in Oct, yet to be completed.							

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
1	EVO																
2	STATEMENT OF REVENUE & EXPENDITURES																
3	TWELVE MONTHS ENDED 11/30/2024																
4	UNAUDITED																
5																	
6		NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	12 MONTH	INCREASE/ (DECREASE) YOY	
7		2023	2023	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	TOTAL	\$	%
8	Memberships	\$ 160,662	\$ 167,324	\$ 170,351	\$ 175,008	\$ 174,379	\$ 175,545	\$ 175,191	\$ 174,783	\$ 178,979	\$ 175,606	\$ 178,169	\$ 177,541	\$ 176,061	\$ 2,098,937	\$ 15,399	9.58%
9	Enrollments	\$ 2,475	\$ 1,763	\$ 4,433	\$ 4,470	\$ 4,182	\$ 4,285	\$ 3,925	\$ 4,050	\$ 3,900	\$ 4,750	\$ 3,460	\$ 3,035	\$ 1,875	\$ 44,128	\$ (600)	(24.24%)
10	Childcare	\$ 4,794	\$ 5,549	\$ 5,328	\$ 6,081	\$ 5,567	\$ 6,099	\$ 6,411	\$ 7,729	\$ 7,668	\$ 7,898	\$ 7,660	\$ 7,576	\$ 7,486	\$ 81,051	\$ 2,692	56.15%
11	Personal Trainer Rent	\$ 2,550	\$ 2,500	\$ 2,550	\$ 2,550	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,550	\$ 29,650	\$ -	0.00%
12	Guest Fees	\$ 2,660	\$ 3,535	\$ 4,095	\$ 2,035	\$ 4,065	\$ 4,925	\$ 4,970	\$ 3,665	\$ 5,000	\$ 4,965	\$ 3,510	\$ 4,141	\$ 3,440	\$ 48,346	\$ 780	29.32%
13	Drinks	\$ 163	\$ 106	\$ 147	\$ 110	\$ 210	\$ 306	\$ 386	\$ 267	\$ 324	\$ 373	\$ 404	\$ 312	\$ 410	\$ 3,353	\$ 247	152.00%
14	Other Operating Revenue	\$ 73	\$ 77	\$ 247	\$ 56	\$ 69	\$ 55	\$ 46	\$ 259	\$ 1,110	\$ 1,314	\$ 1,210	\$ 735	\$ 723	\$ 5,901	\$ 649	887.02%
15	TOTAL OPERATING REVENUE	\$ 173,377	\$ 180,854	\$ 187,151	\$ 190,310	\$ 190,972	\$ 193,715	\$ 193,429	\$ 192,753	\$ 199,481	\$ 197,406	\$ 196,913	\$ 195,840	\$ 192,545	\$ 2,311,365	\$ 19,168	11.06%
16																	
17	Salaries & Wages	\$ 74,479	\$ 85,446	\$ 80,973	\$ 85,546	\$ 88,918	\$ 76,216	\$ 83,158	\$ 77,369	\$ 92,541	\$ 93,393	\$ 89,278	\$ 86,453	\$ 92,595	\$ 1,031,884	\$ 18,115	24.32%
18	Employee Benefits	\$ 15,952	\$ 16,961	\$ 18,380	\$ 18,335	\$ 17,392	\$ 17,901	\$ 15,198	\$ 12,313	\$ 18,282	\$ 17,325	\$ 14,635	\$ 15,901	\$ 16,908	\$ 199,531	\$ 956	5.99%
19	Purchased Services	\$ 23,322	\$ 18,630	\$ 19,295	\$ 27,708	\$ 22,458	\$ 22,602	\$ 23,261	\$ 26,836	\$ 26,026	\$ 23,055	\$ 26,192	\$ 20,253	\$ 15,893	\$ 272,210	\$ (7,429)	(31.86%)
20	Supplies	\$ 6,240	\$ 6,037	\$ 6,182	\$ 12,301	\$ 5,825	\$ 12,673	\$ 9,532	\$ 9,035	\$ 7,550	\$ 10,596	\$ 9,997	\$ 9,387	\$ 7,935	\$ 107,051	\$ 1,695	27.16%
21	Repairs & Maintenance	\$ 850	\$ 3,448	\$ 2,423	\$ 1,440	\$ 7,968	\$ 4,100	\$ 6,934	\$ 2,830	\$ 15,541	\$ 3,849	\$ 7,556	\$ 4,467	\$ 2,201	\$ 62,757	\$ 1,351	158.83%
22	Utilities & Phone	\$ 27,556	\$ 28,763	\$ 28,678	\$ 29,218	\$ 20,802	\$ 26,771	\$ 26,860	\$ 22,974	\$ 20,935	\$ 26,389	\$ 22,290	\$ 22,086	\$ 31,042	\$ 306,809	\$ 3,485	12.65%
23	Building & Equipment Rental	\$ 282	\$ 372	\$ 368	\$ 388	\$ 294	\$ 383	\$ 364	\$ 379	\$ 1,439	\$ 234	\$ 153	\$ 153	\$ 234	\$ 4,761	\$ (48)	(17.02%)
24	Insurance	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 4,757	\$ 6,561	\$ 6,561	\$ 8,426	\$ 6,561	\$ 6,561	\$ 67,973	\$ 1,804	37.92%
25	Other Operating Expenses	\$ 551	\$ 7,409	\$ (949)	\$ 5,682	\$ (1,084)	\$ 703	\$ 92	\$ 4,144	\$ 652	\$ 479	\$ 594	\$ 20	\$ 175	\$ 17,919	\$ (376)	(68.18%)
26	OPERATING EXPENSES BEFORE D&A	\$ 153,989	\$ 171,823	\$ 160,107	\$ 185,375	\$ 167,330	\$ 166,106	\$ 170,156	\$ 160,637	\$ 189,527	\$ 181,881	\$ 179,121	\$ 165,281	\$ 173,544	\$ 2,070,895	\$ 19,553	12.70%
27	EBITDA	\$ 19,388	\$ 9,031	\$ 27,044	\$ 4,935	\$ 23,642	\$ 27,609	\$ 23,273	\$ 32,116	\$ 9,954	\$ 15,525	\$ 17,792	\$ 30,559	\$ 19,001	\$ 240,469	\$ (385)	(1.99%)
28																	
29	Depreciation & Amortization	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (31,452)	\$ (40,269)	\$ (44,156)	\$ (39,185)	\$ (68,298)	\$ (53,301)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (54,995)	\$ (559,543)	\$ (23,543)	74.85%
30	Bond Interest Expense	\$ (59,448)	\$ -	\$ (44,586)	\$ (14,862)	\$ (14,862)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (74,310)	\$ 59,448	(100.00%)
31	Solar Rev Bond Interest	\$ (14,862)	\$ (14,862)	\$ 29,724	\$ -	\$ -	\$ (14,862)	\$ (14,862)	\$ (14,862)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (8,091)	\$ (70,180)	\$ 6,771	(45.56%)
32	Gains/Losses on Investments	\$ 9,204	\$ -	\$ -	\$ 3,073	\$ 2,876	\$ 2,081	\$ 1,489	\$ -	\$ 1,496	\$ -	\$ 1,099	\$ -	\$ -	\$ 12,114	\$ (9,204)	(100.00%)
33	Gain on Sale of Property	\$ -	\$ -	\$ -	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21	\$ -	\$ -	\$ -	\$ 621	\$ -	0.00%
34	TOTAL OTHER REVENUE (EXPENSES)	\$ (96,558)	\$ (46,314)	\$ (46,314)	\$ (42,641)	\$ (52,255)	\$ (56,937)	\$ (52,558)	\$ (83,160)	\$ (59,896)	\$ (63,065)	\$ (61,987)	\$ (63,086)	\$ (63,086)	\$ (691,299)	\$ 33,473	(34.67%)
35																	
36	INCREASE (DECREASE) IN NET POSITION	\$ (77,170)	\$ (37,283)	\$ (19,270)	\$ (37,706)	\$ (28,613)	\$ (29,328)	\$ (29,285)	\$ (51,044)	\$ (49,942)	\$ (47,540)	\$ (44,195)	\$ (32,527)	\$ (44,085)	\$ (450,829)	\$ 33,087	(42.87%)